FINANCIAL STATEMENTS

December 31, 2018 and 2017

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Independent Auditors' Report

Board of Directors Sherwood Forest Camp, Inc.

We have audited the accompanying consolidated financial statements of Sherwood Forest Camp, Inc. (a Missouri Corporation, not-for-profit) and affiliate, which comprise the consolidated statements of financial position as of December 31, 2018 and 2017, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Sherwood Forest Camp, Inc. and affiliate as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Keber, Eck & Brackel LU

St. Louis, Missouri June 13, 2019

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION December 31,

| | 2018 | | 2017 |
|--|---------------|----|-----------|
| ASSETS | | | |
| Cash and cash equivalents | \$ 1,066,276 | \$ | 2,290,624 |
| Contributions and grants receivable, net | | | |
| United Way | 359,838 | | 369,117 |
| Capital campaign | 1,054,638 | | 1,157,466 |
| Other | 10,843 | | 9,256 |
| Interest receivable | 9,477 | | - |
| Prepaid expenses | 34,926 | | 39,283 |
| Inventories | 3,569 | | 3,159 |
| Restricted cash and cash equivalents | 2,261,245 | | - |
| Investments | 103,114 | | 76,619 |
| Note receivable | 5,686,160 | | ~ |
| Property and equipment, net | 6,732,687 | - | 2,147,596 |
| Total assets | \$ 17,322,773 | | 6,093,120 |
| LIABILITIES AND NET ASSETS | | | |
| Accounts payable | \$ 380,862 | \$ | 132,547 |
| Accrued expenses | 59,516 | | 49,336 |
| Deferred grant revenue | 606,149 | | 100,000 |
| Other deferred revenue | 3,050 | | S |
| Long-term debt, net of debt issuance costs | 8,576,486 | - | 48,015 |
| Total liabilities | 9,626,063 | | 329,898 |
| NET ASSETS | | | |
| Without donor restrictions | 6,371,212 | | 1,585,304 |
| With donor restrictions | 1,325,498 | : | 4,177,918 |
| Total net assets | 7,696,710 | | 5,763,222 |
| Total liabilities and net assets | \$ 17,322,773 | \$ | 6,093,120 |

CONSOLIDATED STATEMENTS OF ACTIVITIES

Year ended December 31,

| | | 2018 | | | 2017 | |
|--|--------------------------|---------------|--------------------------|--------------|----------------|--------------|
| | Without donor With donor | | Without donor With donor | | | |
| | restrictions | restrictions | Total | restrictions | restrictions | Total |
| | : | \ | | | | |
| Support and revenue | | | | | | |
| Public Support | | | | | | |
| United Way allocation | \$ | \$ 359,838 | \$ 359,838 | \$ | \$ 369,117 | \$ 369,117 |
| Contributions and grants | 2,912,079 | 174,643 | 3,086,722 | 297,968 | 3,177,580 | 3,475,548 |
| Special events, net of direct donor | | | | | , , | , , |
| benefit of \$75,261 in 2018 and \$65,916 in 2017 | 160,016 | ≘ | 160,016 | 198,413 | | 198,413 |
| USDA food service program | 53,443 | | 53,443 | 59,614 | 148 | 59,614 |
| | | .==== | | | | |
| Total public support | 3,125,538 | 534,481 | 3,660,019 | 555,995 | 3,546,697 | 4,102,692 |
| | | | | | | , , |
| Other support and revenue | | | | | | |
| Program fees | 230,772 | 2 | 230,772 | 166,055 | ± . | 166,055 |
| Sales - Camp store | 1,882 | 5 | 1,882 | 2,709 | (*) | 2,709 |
| Investment income | (381) | (847) | (1,228) | 10,669 | 1,572 | 12,241 |
| Other income | 25,952 | | 25,952 | 10,026 | | 10,026 |
| Total other support and revenue | 258,225 | (847) | 257,378 | 189,459 | 1,572 | 191,031 |
| | 230,223 | (047) | 237,376 | 105,435 | 1,372 | 191,031 |
| Net assets released from restrictions | 3,386,054 | (3,386,054) | | 1,465,628 | (1,465,628) | |
| m . 1 | | | | | | |
| Total support and revenue | 6,769,817 | (2,852,420) | 3,917,397 | 2,211,082 | 2,082,641 | 4,293,723 |
| Expenses | | | | | | |
| Program services | | | | | | |
| Quest | 1,187,449 | | 1 107 440 | 1 000 005 | | |
| Outdoor education | 234,273 | | 1,187,449 | 1,098,225 | ≥ 3 | 1,098,225 |
| Supports for success | 134,568 | - | 234,273 | 156,306 | :=::: | 156,306 |
| Total program services | 1,556,290 | | 134,568 | 90,472 | | 90,472 |
| Management and general | 117,936 | - | 1,536,290 | 1,345,003 | 120 | 1,345,003 |
| Fundraising | 309,683 | | 309,683 | 118,083 | (*) | 118,083 |
| - | 309,063 | | 309,083 | 298,068 | - <u> </u> | 298,068 |
| Total expenses | 1,983,909 | | 1,983,909 | 1,761,154 | - 1 | 1,761,154 |
| CHANGE IN NET ASSETS | 4 705 000 | (2.050.400) | 1 000 100 | | | - |
| | 4,785,908 | (2,852,420) | 1,933,488 | 449,928 | 2,082,641 | 2,532,569 |
| Net assets at beginning of year | 1,585,304 | 4,177,918 | 5,763,222 | 1,135,376 | 2,095,277 | 3,230,653 |
| Not according to 1.0 | : | | | | | 2,200,000 |
| Net assets at end of year | \$ 6,371,212 | \$ 1,325,498 | \$ 7,696,710 | \$ 1,585,304 | \$ 4,177,918 | \$ 5,763,222 |

See notes to financial statements.

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES Year ended December 31, 2018

\$ 1,187,449

Total expenses

Program services Supporting services Management Outdoor Supports for and Quest education Total success general Fundraising Total Salaries and stipends 475,236 \$ 107,541 63,272 646,049 \$ 54.515 \$ 126,410 826,974 **Employee benefits** 89,796 17,748 7,556 115,100 12,837 24,155 152,092 Payroll taxes 31,488 7,333 4,796 43,617 56,544 3,590 9,337 Recruiting 1,640 86 277 2,003 1,283 3,286 Professional fees 37,726 1,997 2,907 42,630 27,048 88,258 157,936 Food and supplies 140,387 37,043 7,639 185,069 2,065 11,722 198,856 Communication 7,407 1,199 774 9,380 830 315 10,525 Postage 6.117 602 1,128 7,847 250 16,985 25.082 Occupancy 50,206 6,966 3,726 60,898 2,456 7,390 70,744 Transportation 50,245 5,056 2,489 57,790 2,878 60,668 Conferences, conventions and meetings 30 30 569 20 619 Dues and subscriptions 3,860 401 752 5,013 249 115 5,377 Printing 3,849 347 478 4,674 16,407 21,081 Individual assistance 6,895 501 182 7,578 7,578 Insurance 54,460 11,742 7,218 73,420 73,420 Repairs and maintenance 25,111 1,966 3,687 30,764 30,764 Interest 34,390 3,573 6,699 44,662 44,662 Miscellaneous 48,025 7,679 7,464 63,168 14,042 3,893 81,103 Depreciation 120,581 22,493 13,524 156,598 156,598

134,568

\$ 1,556,290

309,683

\$ 1,983,909

\$

117,936

234,273

STATEMENT OF FUNCTIONAL EXPENSES

Year ended December 31, 2017

| | | Program | services | | Supportin | g services | |
|---------------------------------------|--------------|-------------------|----------------------|--------------|------------------------------|-----------------|--------------|
| | Quest | Outdoor education | Supports for success | Total | Management and general | Fundraising | Total |
| Salaries and stipends | \$ 437,341 | \$ 60,753 | \$ 47,057 | \$ 545,151 | \$ 56,968 | \$ 149,052 | \$ 751,171 |
| Employee benefits | 80,227 | 13,092 | 10,691 | 104,010 | 11,495 | 17,938 | 133,443 |
| Payroll taxes | 27,997 | 9,393 | 3,824 | 41,214 | 3,578 | 10,664 | 55,456 |
| Recruiting | 1,948 | 36 | 287 | 2,271 | -,-,- | 10,001 | 2,271 |
| Professional fees | 62,251 | 3,749 | 7,787 | 73,787 | 21,454 | 86,536 | 181,777 |
| Food and supplies | 163,700 | 24,556 | 3,612 | 191,868 | 1,237 | 5,042 | 198,147 |
| Communication | 6,752 | 783 | 416 | 7,951 | 337 | 881 | 9,169 |
| Postage | 3,278 | 191 | 359 | 3,828 | ₩ | 4,174 | 8,002 |
| Occupancy | 42,229 | 5,970 | 2,775 | 50,974 | 3,249 | 6,819 | 61,042 |
| Transportation | 41,619 | 2,912 | 1,412 | 45,943 | 11 | 4,568 | 50,522 |
| Conferences, conventions and meetings | 60 | 6 | 12 | 78 | 660 | 319 | 1,057 |
| Dues and subscriptions | 572 | 53 | 100 | 725 | 709 | 415 | 1,849 |
| Printing | 4,009 | 402 | 695 | 5,106 | - | 9,230 | 14,336 |
| Individual assistance | 4,871 | 183 | 162 | 5,216 | : €0: | . 0 | 5,216 |
| Insurance | 59,884 | 11,400 | 6,577 | 77,861 | 140 | 43 | 77,861 |
| Repairs and maintenance | 19,960 | 1,522 | 2,854 | 24,336 | 120 | <u>-2</u> 6 | 24,336 |
| Miscellaneous | 31,656 | 1,970 | 1,706 | 35,332 | 18,385 | 2,430 | 56,147 |
| Depreciation | 109,871 | 19,335 | 146_ | 129,352 | - | | 129,352 |
| Total expenses | \$ 1,098,225 | \$ 156,306 | \$ 90,472 | \$ 1,345,003 | \$ 118,083 | \$ 298,068 | \$ 1,761,154 |

CONSOLIDATED STATEMENTS OF CASH FLOWS

Year ended December 31,

| | 2018 | 2017 |
|---|--------------|---------------|
| Increase (decrease) in cash and cash equivalents | | |
| 1.0.000 | | |
| Cash flows from operating activities | | |
| Increase in net assets | \$ 1,933,488 | \$ 2,532,569 |
| Adjustments to reconcile increase in net assets | | |
| to net cash provided by operating activities | | |
| Depreciation and amortization | 163,455 | 129,352 |
| Realized and unrealized (gain) loss on investments | 11,907 | (3,824) |
| Loss on disposal of asset | | 3,328 |
| Contributions restricted for long-term purposes | (1,723,080) | (2,422,781) |
| Contributions of property and equipment | (61,260) | (44,752) |
| Contributions of investments | | (750) |
| (Increase) decrease in assets | | |
| Contributions and grants receivable | 7,692 | 89,740 |
| Interest receivable | (9,477) | |
| Prepaid expenses | 4,357 | 37,803 |
| Inventories | (410) | 3,119 |
| Increase in liabilities | () | -, |
| Accounts payable | 248,315 | 128,950 |
| Accrued expenses | 10,180 | 6,037 |
| Deferred grant revenue | 506,149 | 100,000 |
| Other deferred revenue | 3,050 | 100,000 |
| Other deterred revenue | 3,030 | |
| Net cash provided by operating activities | 1,094,366 | 558,791 |
| Cash flows from investing activities | | |
| Proceeds from sale of equipment | - | 23,227 |
| Purchase of property and equipment | (125,815) | (440,366) |
| Purchase of investments | (38,856) | (25,949) |
| Sales of investments | 454 | 403 |
| Net cash used in investing activities | (164,217) | (442,685) |
| Cash flows from financing activities | | |
| Issuance of note receivable | (5,686,160) | 3 # C |
| Proceeds from issuance of long-term debt | 5,540,666 | 3 #6 0 |
| Payments on long-term debt | (1,112,885) | (8,473) |
| Payments for debt issuance costs | (460,781) | :#: |
| Proceeds from contributions restricted for long-term purposes | 1,825,908 | 1,778,124 |
| Net cash provided by financing activities | 106,748 | 1,769,651 |
| NET INCREASE IN CASH AND CASH EQUIVALENTS | 1,036,897 | 1,885,757 |
| Cash and cash equivalents at beginning of year | 2,290,624 | 404,867 |
| Cash and cash equivalents at end of year | \$ 3,327,521 | \$ 2,290,624 |
| Supplemental disclosures Noncash investing and financing activities: | | |
| Property and equipment acquired through issuance of debt | \$ 4,549,334 | \$ 56,488 |

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – NATURE OF ENTITY

Sherwood Forest Camp, Inc. (the "Camp") is a not-for-profit charitable organization whose principal activities are to provide residential summer camps in which outdoor education and weekend retreats are offered to financially disadvantaged children and certain qualified families in the St. Louis metropolitan area. The Camp's largest individual source of revenue is through contributions from the United Way and other public support. Fundraisers are also held to generate revenues.

In 2018, the Camp created a supporting organization, Sherwood Forest Foundation (the "Foundation") to take advantage of New Market Tax Credit (NMTC) financing. NMTC financing allows an entity to receive a loan or investment capital from outside investors, who will receive new market tax credits to be applied against their federal tax liability. As a result, the Organization has invested \$4,186,160 and was able to secure two 20-year loans in the amounts of \$5,686,160 and \$2,153,840 for a total of \$7,840,000 payable to a community development entity. The loan proceeds are to be used solely for the purpose of expanding and making improvements to the camp including building a new Learning Center, establishing a STEM and technology lab, creating an outdoor classroom, re-establishing Buder Lake, building a new dining hall and other support facilities, expanding housing and completing infrastructure improvements.

The consolidated financial statements include Sherwood Forest Camp, Inc. and its affiliate, Sherwood Forest Foundation. The Foundation is consolidated since the Camp has both an economic interest in the Foundation and control of the Foundation through a majority voting interest in its governing board. All material intercompany accounts and transactions have been eliminated.

NOTE 2 – SUMMARY OF ACCOUNTING POLICIES

A summary of the significant accounting policies applied in the preparation of the financial statements follows.

Financial Statement Presentation

Net assets, revenues, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net assets without donor restrictions – Net assets available for use in general operations and not subject to donor restrictions. The Board of Directors has designated, from net assets without donor restrictions, net assets for an endowment in order to maximize the use of investment assets over time.

NOTES TO FINANCIAL STATEMENTS

Net assets with donor restrictions - Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be satisfied by actions of the Camp or the passage of time. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates resources be maintained in perpetuity. Contributions restricted by donors are reported as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without restrictions and reported in the statement of activities as net assets released from restriction.

Cash and Cash Equivalents

The Camp considers all liquid investments with original maturities of 90 days or less to be cash equivalents.

Restricted Cash and Cash Equivalents

Restricted cash and cash equivalents are limited in use to payment of costs of constructing and operating new facilities and payment of certain expenses associated with the NMTC financing discussed in Note 1.

Investments

Investments in equity securities with readily determinable fair values and all debt securities are recorded at fair value with gains and losses reported in the statements of activities. Donated investments are recorded at market value at the date of donation and thereafter carried in conformity with the stated policy.

Contributions and Grants Receivable

The Camp provides an allowance for uncollectible contributions and grants receivable based on management's judgement, considering such factors as prior collection history, type of contribution, relationship with the donor, and other relevant factors.

Inventory

Inventories consist of non-perishable food, clothing, and supplies. Inventories are stated at the lower of cost or net realizable value. Costs are determined using the first-in, first-out (FIFO) method.

NOTES TO FINANCIAL STATEMENTS

Property and Equipment

Property and equipment are recorded at cost if purchased. Contributed property and equipment is recorded at fair value at the date of donation. Expenditures which extend the useful lives of the assets are capitalized, while maintenance and repairs are expensed. Depreciation of buildings and equipment is provided on a straight-line basis over their estimated useful lives as follows:

| | Years |
|----------------------------|--------|
| Buildings and improvements | 20 |
| Land improvements | 5 - 20 |
| Equipment | 3 - 15 |

Contributions

Unconditional promises to give cash and other assets are accrued at estimated fair value at the date each promise is received. Conditional promises to give are recognized when the conditions upon which they are given are substantially met.

The Camp recognizes the release of restrictions on contributions related to state tax credits awarded through the Neighborhood Assistance Program (NAP) administered by the Missouri Department of Economic Development that was restricted for capital purposes, generally over a five-year period.

In-Kind Contributions

Contributed services are recognized at fair value if the services create or enhance long-lived assets or require specialized skills and would need to be purchased if not donated. For the years ended December 31, 2018, and 2017 donated construction services were \$21,260 and \$44,752, respectively, and were recognized in the financial statements as contribution revenue.

The Camp also receives contributed services from a variety of unpaid volunteers assisting the Camp in its charitable programs and fundraising activities. However, these contributed services are not reflected in the financial statements because they do not meet the criteria for recognition.

The Camp receives contributions of furniture, clothing, equipment, and construction materials and recognizes support and revenue based on the contributions estimated fair value. Absent any explicit restrictions by the donor, the Camp reports the contribution of property and equipment as support and revenue without donor restrictions.

NOTES TO FINANCIAL STATEMENTS

Fair Value Measurements

The Camp uses a three-tier hierarchy established by generally accepted accounting principles to prioritize the assumptions, referred to as inputs, used in valuation techniques to measure fair value. The three levels of the fair value hierarchy are described below:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets and liabilities in active markets that the Camp has the ability to access.

Level 2 - Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in inactive markets, or inputs other than quoted prices that are observable, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

Income Taxes

The Camp qualifies as a charitable organization as defined by Internal Revenue Code 501(c)(3), and, accordingly, it is exempt from Federal income taxes under Internal Revenue Code Section 501(a) and similar provisions of state law. The Camp files federal information returns. The information returns are generally subject to examination by the Internal Revenue Service and state taxing authorities for a period of three years from the date they are to be filed.

Functional Expenses

The costs of providing various programs and activities have been summarized on a functional basis in the consolidated statement of activities. The consolidated statement of functional expenses presents the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the program and supporting services benefited as described in Note 15.

Use of Estimates

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS

Recent Accounting Pronouncements

In 2018, the Camp implemented the requirements of the Financial Accounting Standards Board's Accounting Standards Update (ASU) 2016-14, Not-for-Profit Entities (Topic 958) — Presentation of Financial Statements of Not-for-Profit Entities. The accompanying 2017 financial statements have been restated to conform to the 2018 presentation and disclosure requirements of ASU 2016-14. ASU 2016-14 requires certain changes to the presentation of financial statements of not-for-profit entities and additional new disclosures. A key change required by ASU 2016-14 are the net asset classes used in these financial statements. Amounts previously reported as unrestricted net assets are now reported as net assets without donor restrictions and amounts previously reported as temporarily restricted net assets and permanently restricted net assets are now reported as net assets with donor restrictions.

In June 2018, Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2018-08, Not-for-Profit Entities (Topic 958) – Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made. The update clarifies and improves the scope and the accounting guidance for contributions received and contributions made. The update assists entities in evaluation whether transactions should be accounted for as contributions (nonreciprocal transactions) within the scope of Topic 958, Not-for-Profit Entities, or as exchange (reciprocal) transactions subject to other guidance and (2) determining whether the contribution is conditional. The Camp implemented ASU 2018-08 for the year ended December 31, 2018. The ASU has not been applied retrospectively to 2017.

Reclassifications

Certain reclassifications have been made to the 2017 financial statements to conform to the 2018 financial statement presentation.

Subsequent Events

In preparing the consolidated financial statements, the Camp has evaluated events and transactions for potential recognition or disclosure through June 13, 2019, the date the consolidated financial statements were available to be issued.

NOTES TO FINANCIAL STATEMENTS

NOTE 3 – LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The following represents financial assets as of the financial position date, reduced by amounts not available for general use within one year of the financial position date because of contractual or donor-imposed restrictions or internal designations. Amounts available include donor-restricted amounts that are available for general expenditure in the following year. Amounts not available include amounts set aside for operating and other reserves that could be drawn upon if the Board of Directors approves the action.

| | Decem | iber 31, |
|--|--------------|---|
| | 2018 | 2017 |
| Cash and cash equivalents | \$ 3,327,521 | \$ 2,290,624 |
| Contributions and grants receivable | 1,425,319 | 1,535,839 |
| Interest receivable | 9,477 | - |
| Investments | 103,114 | 3,159 |
| Note receivable | 5,686,160 | <u>, , , , , , , , , , , , , , , , , , , </u> |
| Total financial assets | 10,551,591 | 3,829,622 |
| Contributions and grants receivable to | | |
| be collected in more than one year | (702,466) | - |
| Notes receivable to be collected in more than one year | (5,686,160) | ₹ |
| Contractual or donor-imposed restrictions | | |
| Restricted cash and cash equivalents | (2,261,245) | = |
| Endowment funds | (86,729) | (39,046) |
| Other donor restrictions | (165,767) | (2,786,002) |
| Board designations | | |
| Endowment funds | (36,889) | (41,270) |
| Other | (10,000) | (10,000) |
| | \$ 1,602,335 | \$ 953,304 |

The Camp's working capital and cash flows have seasonal variations during the year attributable primarily to a concentration of contributions received near calendar year-end. In the event of an unanticipated liquidity need, the Camp can draw upon \$200,000 of an available line of credit as disclosed in Note 10.

NOTES TO FINANCIAL STATEMENTS

NOTE 4 – INVESTMENTS

Investments consist of the following at December 31,:

| | 2018 | 2017 | Fair value level |
|---|-----------------------|-----------------------|------------------|
| Pooled investment - YouthBridge Oil and gas interest | \$ 99,114 4,000 | \$ 67,619 9,000 | 2 3 |
| | \$ 103,114 | \$ 76,619 | |

In accordance with the Agency Fund Agreement, the pooled investment is the property of YouthBridge, but held in its corporate capacity for the designated purpose to benefit the Camp. Annual distributions may be made from the pooled investment up to 5% of the pooled investment balance. Distributions in excess of 5% are subject to the approval of the YouthBridge's Board of Directors.

NOTE 5 – CAPITAL CAMPAIGN CONTRIBUTIONS RECEIVABLE

Capital campaign contributions receivable consist of the following at December 31,:

| | 2018 | 2017 |
|------------------------------------|--------------|--------------|
| Due in less than one year | \$ 381,293 | \$ 775,023 |
| Due in one to five years | 702,466 | 423,065 |
| | 1,083,759 | 1,198,088 |
| Less discount to present value | (29,121) | (40,622) |
| Net unconditional promises to give | \$ 1,054,638 | \$ 1,157,466 |

NOTE 6 – CONDITIONAL CONTRIBUTIONS RECEIVABLE

The Camp has grants totaling \$600,000 conditioned upon completing certain facility improvements related to the Way More Than Camp capital campaign. Of these, a \$500,000 grant is further conditioned upon the continued use of the Outdoor Learning Center for a period of five years from the completion date. The Camp also has a \$130,338 grant of which \$69,321 is conditioned upon incurring qualifying expenditures for the Leadership Training Program. These contributions will be recognized as revenue when the respective conditions are met in future years.

NOTES TO FINANCIAL STATEMENTS

NOTE 7 – NOTE RECEIVABLE

Sherwood Forest Foundation funded a loan of \$5,686,160 to Twain Investment Fund 315, LLC (Twain), who then loaned the proceeds to RDP 32 LLC who then loaned the funds to Sherwood Forest Camp, Inc. The note matures in 2038. Twain will make interest only payments to Sherwood Forest Foundation over seven years at 1.0% and the loan will then amortize over the remaining term with Twain scheduled to repay the full amount of the loan to Sherwood Forest Foundation over the subsequent 13 years.

NOTE 8 – PROPERTY AND EQUIPMENT

Property and equipment consists of the following at December 31,:

| | 2018 | 2017 |
|---------------------------------|--------------|--------------|
| Property and equipment, at cost | - | |
| Land improvements | \$ 1,217,401 | \$ 821,338 |
| Buildings and improvements | 1,333,894 | 1,285,200 |
| Equipment | 635,662 | 596,559 |
| | 3,186,957 | 2,703,097 |
| Less accumulated depreciation | 1,439,964 | 1,283,366 |
| | 1,746,993 | 1,419,731 |
| Land | 165,545 | 165,545 |
| Construction in progress | 4,820,149 | 562,320 |
| Total property and equipment | \$ 6,732,687 | \$ 2,147,596 |

NOTE 9 – CONCENTRATION OF CREDIT RISK

The Camp maintains its cash balances in one financial institution. The balances may at times exceed federally insured limits. The Camp has not experienced any losses in cash accounts and believes it is not exposed to any significant credit risk on cash.

The Camp received 9% of its support and revenue from United Way during 2018 and 2017. The Camp's United Way allocation for 2019 is \$359,838.

NOTES TO FINANCIAL STATEMENTS

NOTE 10 – LINE OF CREDIT

The Camp has a line of credit with Midwest Regional Bank that expires August 1, 2019 and provides for maximum borrowings of \$200,000. Interest on the revolving line of credit is payable monthly based on the prime rate with an interest rate floor of 3.5%. The line of credit is secured by all bank and investment accounts, inventory, equipment and a Deed of Trust on Camp property. There was no balance outstanding on the line of credit at December 31, 2018 and 2017. The line of credit also contains a minimum net asset position requirement. As of December 31, 2018, the Camp was in compliance with this covenant.

NOTE 11 – LONG-TERM DEBT

Long-term debt consists of the following at December, 31,:

| | 2018 | | 2017 |
|--|-----------------|----|----------|
| Kubota Credit Corporation Midwest Regional Bank | \$ 36,717 | \$ | 48,015 |
| Construction loan | 399,307 | | - |
| Bridge loan | 749,106 | | ÷ |
| RDP 32 LLC | | | |
| Note A | 5,686,160 | | |
| Note B | 2,153,840 | | <u> </u> |
| | 9,025,130 | | 48,015 |
| Less unamortized debt issuance costs | (448,644) | | |
| | \$ 8,576,486 | \$ | 48,015 |
| | | | |

In May 2017, the Camp obtained a loan from The Kubota Credit Corporation in the amount of \$56,488 to finance the purchase of equipment. The interest rate on the loan is 0% per annum. Principal on the loan is payable monthly beginning June 2017 in the amount of \$941 through maturity in May 2022. The loan is secured by the equipment.

In August 2018 the Camp obtained a construction loan from Midwest Regional Bank for borrowings up to \$750,000. The loan requires monthly interest only payments at a rate of 4.75% through September 2, 2019. Beginning September 2, 2019, the loan requires monthly principal and interest payments of \$4,875. The loan matures on August 2, 2023, at which time the remaining unpaid principal and interest is due. The loan is secured by a Deed of Trust on Camp property as well as the assignment of all rents from the property. This loan contains a minimum net asset position requirement. As of December 31, 2018, the Camp was in compliance with this covenant. The loan agreement allows for prepayment penalties of 3% in year one, 2% in years two, three and four, and 1% in year five. Although prepayments have been made, no penalties have yet been assessed.

NOTES TO FINANCIAL STATEMENTS

In August 2018, the Foundation obtained a bridge loan from Midwest Regional Bank in the amount of \$1,500,000. The bridge loan requires monthly interest only payments at 4.25% through March 31, 2019. Fixed principal payments of \$600,0000 and \$300,000 plus interest are due March 31, 2019 and 2020, respectively, with the remaining unpaid principal and interest due August 22, 2021. The Foundation has pre-paid the principal payment due March 31, 2019, and a portion of the principal payment due March 31, 2020. The loan is secured by all bank and investments accounts owned by Sherwood Forest Foundation.

The Camp obtained two loans from RDP 32, LLC consisting of Note A in the amount of \$5,686,160 and Note B in the amount of \$2,153,840 for a total of \$7,840,000. The notes require interest only payments until August, 2025 at 1.3337315%. The loan matures in August, 2038. The loan is secured by substantially all the assets acquired by the Camp from the project loan proceeds. The loans have a put option feature that is exercisable August, 2025, which if exercised by the lender, will effectively allow the Camp to extinguish its outstanding debt related to these two loans.

Aggregate maturities of long-term debt for the year ending December 31, are as follows:

| 2019 | \$ | 17,087 |
|------------|----------|-----------|
| 2020 | | 184,161 |
| 2021 | | 636,208 |
| 2022 | | 30,827 |
| 2023 | | 316,847 |
| Thereafter | | 7,840,000 |
| | <u>s</u> | |
| | \$ | 9,025,130 |

Interest costs of \$40,413 were capitalized as part of the cost of assets acquired during 2018.

NOTE 12 – RETIREMENT PLAN

The Camp has a defined contribution annuity plan that covers all eligible employees. The Camp contributes 8% of salaries for eligible employees. The Camp also matches employee deferrals up to 50% of the first 4% of eligible employee compensation. Full vesting occurs after three years of service. Retirement expense was \$39,595 and \$42,587 for the years ended December 31, 2018 and 2017, respectively.

NOTES TO FINANCIAL STATEMENTS

NOTE 13 - NET ASSETS

Net assets without donor restrictions designated by the Camp's Board of Directors for specific purposes consist of the following at December 31:

| | : | 2018 | | 2017 |
|--|---------------|--------|----|--------|
| Subject to expenditure for specified purpose | | | | |
| Nature Center | \$ | 10,000 | \$ | 10,000 |
| Homestead cabin | | 500 | | 500 |
| Subject to endowment spending policy and appropriation | - | 36,889 | - | 41,270 |
| | \$ | 47,389 | \$ | 51,770 |

Net assets with donor-imposed restrictions were restricted for the following purposes or periods at December 31,:

| | 79 | 2018 | 2017 | |
|---|----|-----------|------|-----------|
| Subject to expenditure for specified purpose | | | | |
| Youth Opportunity Program | \$ | 51,673 | \$ | 790 |
| Reading program | | - | | 2,958 |
| Arts | | | | 1,681 |
| STEM curriculum | | - | | 16,868 |
| Leadership | | 20,000 | | 10,000 |
| CIT salaries | | - | | 10,000 |
| Program expansion | | 3.00 | | 10,000 |
| Equipment | | 2,729 | | 5,921 |
| Quest Curriculum | | 48,500 | | - |
| Support for Success | | 42,865 | | 94,936 |
| Capital campaign | | - | | 2,632,848 |
| Subject to endowment spending policy and appropriation | | 86,729 | | 39,046 |
| Subject to the passage of time | | | | |
| Capital projects funded through the Neighborhood Assistance | | | | |
| Program restricted for use over a five year period | | 709,953 | | 980,552 |
| Contributions and grants receivable not restricted by donors, | | | | |
| but which are unavailable for expenditure until due | | 363,049 | | 372,318 |
| | \$ | 1,325,498 | | 4,177,918 |

NOTES TO FINANCIAL STATEMENTS

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of the passage of time or other events specified by the donors as follows for the years ended December 31,:

| | 2018 | | | 2017 |
|--------------------------------------|------|-----------|----|-----------|
| Expiration of time restrictions | \$ | 642,918 | \$ | 584,168 |
| Satisfaction of purpose restrictions | | | | |
| Youth Opportunity Program | | 790 | | 248,189 |
| Reading program | | 2,958 | | 5,051 |
| Arts | | 1,681 | | 28,319 |
| STEM curriculum | | 16,868 | | 8,132 |
| Leadership | | 10,000 | | 75. |
| Program expansion | | | | 10,000 |
| Equipment | | 5,921 | | 18,967 |
| Quest Curriculum | | 10,000 | | :=: |
| Support for Success | | 62,070 | | 45,064 |
| Capital campaign | | 2,632,848 | | 517,738 |
| | \$ | 3,386,054 | \$ | 1,465,628 |

NOTE 14 – ENDOWMENT

The Camp's endowment consists of donor-restricted funds and funds designated by the Board of Directors to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Camp has interpreted the Missouri Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Camp classifies as net assets with donor restrictions (a) the original value of the gifts donated to the perpetual endowment, (b) the original value of subsequent gifts to the perpetual endowment, and (c) accumulations to the perpetual endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

NOTES TO FINANCIAL STATEMENTS

In accordance with UPMIFA, the Camp considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: the duration and preservation of the fund, the purposes of the donor-restricted endowment fund, general economic conditions, the possible effect of inflation and deflation, the expected total return from income and the appreciation of investment, other resources of the Camp, and the Camp's investment policies.

During the years ended December 31, 2018 and 2017, the Camp's endowment had the following activity:

| | | nout donor trictions | th donor strictions | Total |
|------------------------------|----|----------------------|---------------------|--------------|
| Balance at January 1, 2017 | \$ | 17,499 | \$ 31,224 | \$ 48,723 |
| Contributions | | 21,000 | 6,250 | 27,250 |
| Investment income | ε. | 3,090 | 1,572 | 4,662 |
| Appropriated for expenditure | | (319) | | (319) |
| Balance at December 31, 2017 | | 41,270 | 39,046 | 80,316 |
| Contributions | | - | 48,530 | 48,530 |
| Investment loss | | (3,928) | (847) | (4,775) |
| Appropriated for expenditure | | (453) | | (453) |
| Balance at December 31, 2018 | \$ | 36,889 | \$ 86,729 | 123,618 |

NOTES TO FINANCIAL STATEMENTS

Endowment net assets composition by type of fund as of December 31, 2018 is as follows:

| | nout donor | th donor strictions | ¥3 | Total | | |
|--|--------------|----------------------------|----------------|------------------|--|--|
| Board designated endowment Donor restricted endowment | \$ 36,889 | \$ 86,729 | \$ | 36,889 86,729 | | |
| | \$ 36,889 | \$ 86,729 | \$ | 123,618 | | |

Endowment net assets composition by type of fund as of December 31, 2017 is as follows:

| 2 | nout donor strictions | ith donor strictions | 9 | Total | | |
|--|------------------------------|-------------------------|----|------------------|--|--|
| Board designated endowment Donor restricted endowment | \$ 41,270 | \$ 39,046 | \$ | 41,270 39,046 | | |
| | \$ 41,270 | \$ 39,046 | | 80,316 | | |

Investment Objective

The purpose of the endowment fund is to maximize the use of investment assets over time, and if required, provide a predictable contribution to the annual operating budget of the Camp. The primary investment objective is to produce an average annual total return of 4% to 8%. To achieve this, the Camp will make an investment recommendation based on the Camp's risk tolerance and long-term objective.

Spending Policy

In order to preserve the corpus of the endowment over the long term, the Camp shall decide annually whether or not to withdraw any portion of the investment income, including capital appreciation, of the endowment fund. Any annual distribution cannot exceed 5% of the balance of the endowment fund without approval of the Camp's Board of Directors as set forth below.

NOTES TO FINANCIAL STATEMENTS

The Board may authorize distribution of endowment fund assets in excess of the annual distribution for extraordinary circumstances, under these two conditions:

- 1. The excess distributions must be approved by an affirmative vote by two-thirds of the Board and should be paid back to the endowment fund in a timely manner not to exceed a three-year term. This term may be extended by one additional three-year term with a two-thirds vote of the Board.
- 2. The Board must implement an endowment marketing strategy to recoup those spent capital assets and to increase the net endowment total with new contributions.

Distributions in excess of 5% of the endowment fund balance must also be approved by YouthBridge's Board of Directors as described in Note 4.

NOTE 15 – FUNCTIONAL EXPENSES

Certain categories of expenses are attributable to more than one program or supporting function and are allocated on a reasonable basis that is consistently applied. The expenses that are allocated are salaries and stipends, payroll taxes, employee benefits, which are allocated on the basis of estimated time and effort; and recruiting, professional fees, food and supplies, communication, postage, occupancy, transportation, conferences, conventions and meetings, dues and subscriptions, and printing, which are allocated based on estimated usage.

NOTE 16 – RELATED PARTY TRANSACTIONS

A member of the Board of Directors is a partner at the firm that represented the Camp in the NMTC financing transaction during 2018.

NOTE 17 – CONTINGENCY

The NMTC financing includes certain compliance requirements, which if not met during the seven year compliance period, require recapture of the tax credits.

CONSOLIDATING STATEMENT OF FINANCIAL POSITION December 31, 2018

| | | | | | Consolid | lating Information | | | | | | |
|--|-------------------------|-----------|--------|-----------------|----------|--------------------|----------------------------|--------------|-----------------------|-----------|----|----------------------|
| | | | Sherwo | ood Forest Camp | | | | | | | | |
| | Sherwood Forest Camp | | POB | | Total | | Sherwood Forest Foundation | | Consolidating Entries | | , | onsolidated Total |
| ASSETS | | | | | | | | | | | | |
| Cash and cash equivalents Contributions and grants receivable, net | \$ | 1,055,545 | \$ | Į | \$ | 1,055,545 | \$ | 10,731 | \$ | ŝ | \$ | 1,066,276 |
| United Way | | 359,838 | | _ | | 359,838 | | 325 | | 12 | | 359,838 |
| Capital Campaign | | 1,054,638 | | - | | 1,054,638 | | - 3 | | - | | 1,054,638 |
| Other | | 10,843 | | | | 10,843 | | 127 | | | | |
| Interest receivable | | 10,015 | | | | 10,045 | | 9,477 | | | | 10,843 |
| Prepaid expenses | | 34,926 | | ŝ | | 34,926 | | 9,477 | | | | 9,477 |
| Inventories | | 3,569 | | 5. | | 3,569 | | | | | | 34,926 |
| Restricted cash and cash equivalents | | 646,211 | | 1,615,034 | | 2,261,245 | | 0.50 | | | | 3,569 |
| Investments | | 103,114 | | 1,015,034 | | | | - | | | | 2,261,245 |
| Note receivable | | - | | 5 | | 103,114 | | | | * | | 103,114 |
| Property and equipment - net | | 1 507 100 | | 5 1 45 505 | | 6 500 605 | | 5,686,160 | | - | | 5,686,160 |
| Other assets | | 1,587,182 | | 5,145,505 | | 6,732,687 | | | | | | 6,732,687 |
| Other assets | - | | _ | 645,952 | - | 645,952 | • | (4) | | (645,952) | - | |
| Total assets | \$ | 4,855,866 | \$ | 7,406,491 | \$ | 12,262,357 | \$ | 5,706,368 | \$ | (645,952) | \$ | 17,322,773 |
| LIABILITIES AND NET ASSETS | | | | | | | | | | | | |
| Accounts payable | \$ | 49,835 | \$ | 331,027 | \$ | 380,862 | \$ | | \$ | | \$ | 380,862 |
| Accrued expenses | | 42,038 | | 17,478 | - | 59,516 | | 1923 1987 | Ψ | | Ψ | 59,516 |
| Deferred grant revenue | | 606,149 | | , | | 606,149 | | 727 | | 6 | | 606,149 |
| Other deferred revenue | | 649,002 | | 2 | | 649,002 | | _ | | (645,952) | | 3,050 |
| Long-term debt, net of debt issuance costs | | 436,024 | | 7,391,356 | | 7,827,380 | | 749,106 | | (073,932) | | 8,576,486 |
| <i>y</i> | // | 100,021 | | 7,3371,330 | | 7,027,500 | | 749,100 | | | | 6,370,480 |
| Total liabilities | | 1,783,048 | | 7,739,861 | | 9,522,909 | | 749,106 | | (645,952) | | 9,626,063 |
| Net assets | | | | | | | | | | | | |
| Without donor restrictions | | 1,747,320 | | (333,370) | | 1,413,950 | | 4,957,262 | | | | 6,371,212 |
| With donor restrictions | | 1,325,498 | | (,) | | 1,325,498 | | 1,757,202 | | | | 1,325,498 |
| | | | | | - | 1,525,476 | - | | | | - | 1,323,478 |
| Total net assets | · | 3,072,818 | - | (333,370) | | 2,739,448 | | 4,957,262 | | <u> </u> | | 7,696,710 |
| Total liabilities and net assets | \$ | 4,855,866 | \$ | 7,406,491 | _\$ | 12,262,357 | \$ | 5,706,368 | \$ | (645,952) | \$ | 17,322,773 |

CONSOLIDATING STATEMENT OF ACTIVITIES Year ended December 31, 2018

| | | | | | Consolidating | information | | | | | (0) | | | - |
|---|---|--|----------------------------------|--------------------------------------|-----------------------------------|-----------------|--------------------|----------------------------|-------------------------|----------------|---|----------------------------|--------------|-------------------|
| | | | Sherwood F | orest Camp | | | | She | rwood Forest Found | ation | | | Consolidated | |
| | Sherwood Forest Camp without donor restrictions | Sherwood Forest Camp with donor restrictions | Sherwood Forest Camp total | POB without donor restrictions | POB with donor restrictions | POB total | Total | Without donor restrictions | With donor restrictions | Total | Consolidating entries without donor restrictions | Without donor restrictions | With donor | Total |
| Support and revenue Public Support United Way allocation | s | \$ 359,838 | \$ 359,838 | s - | s - | \$ - | \$ 359,838 | \$ - | \$ - | \$ - | s - | \$ - | \$ 359,838 | \$ 359,838 |
| Contributions and grants Special events, net of direct donor | 2,912,079 | 174,643 | 3,086,722 | - | • | | 3,086,722 | 4,954,054 | - | 4,954,054 | (4,954,054) | 2,912,079 | 174,643 | 3,086,722 |
| benefit of \$75,261 USDA food service program | 163,780 53,443 | | 163,780 53,443 | (3,764) | | (3,764) | 160,016 53,443 | | | | | 160,016 53,443 | | 160,016 53,443 |
| Total public support | 3,129,302 | 534,481 | 3,663,783 | (3,764) | - | (3,764) | 3,660,019 | 4,954,054 | _ | 4,954,054 | (4,954,054) | 3,125,538 | 534,481 | 3,660,019 |
| Other support and revenue Program fees | 230,772 | _ | 230,772 | | | - | 230,772 | 200 | 250 | - | | 230,772 | | 230,772 |
| Sales - camp store | 1,882 | - | 1,882 | | - | | 1,882 | | - 1 | | | 1,882 | _ | 1,882 |
| Investment income (loss) | (381) | (847) | (1,228) | - | - | - | (1,228) | 1.00 | | | | (381) | (847) | (1,228) |
| Other income | 28,966 | | 28,966 | 9,067 | | 9,067 | 38,033 | 20,217 | | 20,217 | (32,298) | 25,952 | | 25,952 |
| Total other support and revenue | 261,239 | (847) | 260,392 | 9,067 | ≅ | 9,067 | 269,459 | 20,217 | 150 | 20,217 | (32,298) | 258,225 | (847) | 257,378 |
| Net assets released from restrictions | 3,386,054 | (3,386,054) | 100 | | | | | | | | : | 3,386,054 | (3,386,054) | |
| Total support and revenue | 6,776,595 | (2,852,420) | 3,924,175 | 5,303 | | 5,303 | 3,929,478 | 4,974,271 | (8) | 4,974,271 | (4,986,352) | 6,769,817 | (2,852,420) | 3,917,397 |
| Expenses | | | | | | | | | | | | | | |
| Program services | | | | | | | | | | | | | | |
| Quest | 1,119,181 227,180 | 8 | 1,119,181 227,180 | 80,041 | | 80,041 | 1,199,222 | 13,097 | 323 | 13,097 | (24,870) | 1,187,449 | <u>*</u> | 1,187,449 |
| Outdoor education Supports for success | 121,269 | | 121,269 | 8,316 15,592 | ~ | 8,316 15,592 | 235,496 136,861 | 1,361 2,551 | / | 1,361 2,551 | (2,584) (4,844) | 234,273 134,568 | - | 234,273 |
| Total program services | 1,467,630 | | 1,467,630 | 103,949 | | 103,949 | 1,571,579 | 17,009 | | 17,009 | (32,298) | 1,556,290 | · · | 1,556,290 |
| Management and general | 117,936 | | 117,936 | 103,545 | | 103,749 | 117,936 | 17,009 | | 17,009 | (32,296) | 117,936 | - | 117,936 |
| Fundreising | 74,959 | | 74,959 | 234,724 | _ | 234,724 | 309,683 | - | _ | _ | _ | 309,683 | | 309,683 |
| Unallocated payments to affiliated organizations | 4,954,054 | | 4,954,054 | | | | 4,954,054 | | <u> </u> | - | (4,954,054) | | | |
| Total expenses | 6,614,579 | · | 6,614,579 | 338,673 | | 338,673 | 6,953,252 | 17,009 | | 17,009 | (4,986,352) | 1,983,909 | · | 1,983,909 |
| CHANGE IN NET ASSETS | 162,016 | (2,852,420) | (2,690,404) | (333,370) | • | (333,370) | (3,023,774) | 4,957,262 | - | 4,957,262 | | 4,785,908 | (2,852,420) | 1,933,488 |
| Net assets at beginning of year | 1,585,304 | 4,177,918 | 5,763,222 | | | | 5,763,222 | | | | | 1,585,304 | 4,177,918 | 5,763,222 |
| Not assets at end of year | 5 1,747,320 | 1,325,498 | \$ 3,072,818 | \$ (333,370) | s - | \$ (333,370) | \$ 2,739,448 | \$ 4,957,262 | <u>s -</u> | \$ 4,957,262 | <u> </u> | \$ 6,371,212 | \$ 1,325,498 | \$ 7,696,710 |

CONSOLIDATING STATEMENT OF CASH FLOWS

Year ended December 31, 2018

| | | Sherwood Forest Camp | | | | |
|---|----------------------|----------------------|----------------|-------------------------------|-----------------------|------------------------|
| | Sherwood Forest Camp | POB | Total | Sherwood Forest Foundation | Consolidating Entries | Consolidated Total |
| Increase (decrease) in cash and cash equivalents | | | | | Consolidating Entries | 10121 |
| Cash flows from operating activities | | | | | | |
| Increase (decrease) in net assets | \$ (2,690,404) | \$ (333,370) | \$ (3,023,774) | \$ 4,957,262 | S | |
| Adjustments to reconcile change in net assets to net cash | | (555,515) | (3,023,774) | 4,557,202 | 3 | \$ 1,933,488 |
| provided by operating activities | | | | | | |
| Depreciation and amortization | 115,237 | 48,218 | 163,455 | | | 4.50 4.55 |
| Realized and unrealized loss on investments | 11,907 | 10,210 | 11,907 | | 2 | 163,455 |
| Contributions restricted for long-term purposes | (1,723,080) | | (1,723,080) | :- | 2 | 11,907 |
| Contributions of property and equipment | (61,260) | (632,252) | (693,512) | | | (1,723,080) |
| Contributions of property and equipment to affiliates | 632,252 | (052,252) | 632,252 | | 632,252 | (61,260) |
| (Increase) decrease in assets | 052,232 | | 032,232 | | (632,252) | 69.5 |
| Contributions and grants receivable | 7,692 | | 7,692 | | | |
| Interest receivable | 7,022 | | 7,692 | (0.477) | 15 | 7,692 |
| Prepaid expenses | 4,357 | | 4,357 | (9,477) | := | (9,477) |
| Inventories | (410) | | 4,337 | | 12 | 4,357 |
| Other assets | (410) | (645,952) | . , | | 3 | (410) |
| Increase (decrease) in liabilities | | (643,932) | (645,952) | 3 | 645,952 | |
| Accounts payable | (82,712) | 331,027 | 248.216 | | | |
| Accrued expenses | (7,298) | 17,478 | 248,315 | | 表 | 248,315 |
| Deferred grant revenue | | 17,478 | 10,180 | | | 10,180 |
| Other deferred revenue | 506,149 | - | 506,149 | | · · | 506,149 |
| One selected revenue | 649,002 | | 649,002 | | (645,952) | 3,050 |
| Net cash provided by (used in) operating activities | (2,638,568) | (1,214,851) | (3,853,419) | 4,947,785 | | 1,094,366 |
| Cash flows from investing activities | | | | | | |
| Purchase of property and equipment | (125,815) | 2 | (125,815) | | | (105.015) |
| Purchase of investments | (38,856) | ~ | (38,856) | | - | (125,815) |
| Sales of investments | 454 | | 454 | | | (38,856) |
| | | | | <u>-</u> | | 454 |
| Net cash used in investing activities | (164,217) | * | (164,217) | | 2 | (164,217) |
| Cash flows from financing activities | | | | | | |
| Issuance of note receivable | - | - | | (5,686,160) | | (5 (B(100) |
| Proceeds from issuance of long-term debt | 750,000 | 3,290,666 | 4,040,666 | 1,500,000 | • | (5,686,160) |
| Payments on long-term debt | (361,991) | _,,_, | (361,991) | (750,894) | | 5,540,666 |
| Debt issuance costs | - | (460,781) | (460,781) | (750,854) | - | (1,112,885) |
| Proceeds from contributions restricted for long-term purposes | 1,825,908 | (100,101) | 1,825,908 | | · · · | (460,781) 1,825,908 |
| Net cash provided by (used in) financing activities | 2,213,917 | 2,829,885 | 5,043,802 | (4,937,054) | | 106,748 |
| DICPEASE (DECREASE) DI CASH AND | | | | | | |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | /##F | | | | | |
| CASH EQUIVALENTS | (588,868) | 1,615,034 | 1,026,166 | 10,731 | | 1,036,897 |
| Cash and cash equivalents at beginning of year | 2,290,624 | | 2,290,624 | | - 2 | 2,290,624 |
| Cash and cash equivalents at end of year | \$ 1,701,756 | \$ 1,615,034 | \$ 3,316,790 | \$ 10,731 | <u>s</u> - | \$ 3,327,521 |

FINANCIAL STATEMENTS

December 31, 2017 and 2016

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CPAs and Management Consultants

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Independent Auditors' Report

Board of Directors Sherwood Forest Camp, Inc.

We have audited the accompanying financial statements of Sherwood Forest Camp, Inc. (a Missouri Corporation, not-for-profit), which comprise the statements of financial position as of December 31, 2017 and 2016, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Sherwood Forest Camp, Inc. as of December 31, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

St. Louis, Missouri May 10, 2018

STATEMENTS OF FINANCIAL POSITION December 31,

| ASSETS | Manager and | 2017 | Water Street | 2016 |
|--|---|-----------|--------------|--------------------|
| Cash and cash equivalents | \$ | 2,290,624 | \$ | 404,867 |
| Contributions and grants receivable, net | | | | |
| United Way | | 369,117 | | 404,844 |
| Capital campaign | | 1,157,466 | | 512,809 |
| Other | | 9,256 | | 63,269 |
| Prepaid expenses | | 39,283 | | 77,086 |
| Inventories | | 3,159 | | 6,278 |
| Investments | | 76,619 | | 46,499 |
| Property and equipment, net | | 2,147,596 | | 1,761,897 |
| Total assets | \$ | 6,093,120 | \$ 3 | 3,277,549 |
| | | | | |
| LIABILITIES AND NET ASSETS | | | | |
| Accounts payable | \$ | 132,547 | \$ | 3,597 |
| Accrued expenses | 4 | 49,336 | Ψ | 43,299 |
| Deferred grant revenue | | 100,000 | | 13,277 |
| Long-term debt | | 48,015 | | _ |
| T - 11 1111 | | | | |
| Total liabilities | | 329,898 | | 46,896 |
| NET ASSETS | | | | |
| Unrestricted | | | | |
| Undesignated | | 1,533,534 | 1 | ,107,377 |
| Designated by Board of Directors | | 51,770 | 1 | |
| Designated by Doubt of Directors | | 1,585,304 | 1 | 27,999 ,135,376 |
| Temporarily restricted | | 4,140,444 | | 2,064,053 |
| Permanently restricted | | | 2 | |
| 1 chilanellity restricted | *************************************** | 37,474 | - | 31,224 |
| Total net assets | • | 5,763,222 | 3 | ,230,653 |
| Total liabilities and net assets | | 6,093,120 | \$ 3 | ,277,549 |

STATEMENTS OF ACTIVITIES Year ended December 31,

| | | 20 | 17 | | * | | | | | |
|--|--------------|--------------|-------------|--------------|--------------|--------------|--------------------|--------------|--|--|
| | | Temporarily | Permanently | | | Temporarily | 016 Permanently | | | |
| | Unrestricted | restricted | restricted | Total | Unrestricted | restricted | restricted | Total | | |
| Support and revenue Public support | | | | | | | | 1 | | |
| United Way allocation | \$ - | \$ 369,117 | \$ - | \$ 369,117 | \$ - | \$ 404,844 | \$ - | \$ 404,844 | | |
| Contributions and grants Special events, net of direct donor benefit of | 302,630 | 3,171,330 | 6,250 | 3,480,210 | 358,374 | 676,936 | 12,500 | 1,047,810 | | |
| \$65,916 in 2017 and \$52,252 in 2016 | 198,413 | - | - | 198,413 | 181,975 | - | - | 181,975 | | |
| USDA food service program | 59,614 | - | - | 59,614 | 53,714 | | | 53,714 | | |
| Total public support | 560,657 | 3,540,447 | 6,250 | 4,107,354 | 594,063 | 1,081,780 | 12,500 | 1,688,343 | | |
| Other support and revenue | | | | | | | | | | |
| Program fees | 166,055 | - | - | 166,055 | 156,187 | - | _ | 156,187 | | |
| Sales - Camp store | 2,709 | - | - | 2,709 | 5,710 | - | - | 5,710 | | |
| Investment income | 6,007 | 1,572 | - | 7,579 | 36,141 | - | - | 36,141 | | |
| Other income | 10,026 | - | | 10,026 | 5,357 | | | 5,357 | | |
| Total other support and revenue | 184,797 | 1,572 | - | 186,369 | 203,395 | - | - | 203,395 | | |
| Net assets released from restrictions | 1,465,628 | (1,465,628) | | • | 1,000,676 | (1,000,676) | - | | | |
| Total support and revenue | 2,211,082 | 2,076,391 | 6,250 | 4,293,723 | 1,798,134 | 81,104 | 12,500 | 1,891,738 | | |
| Expenses | | | | | | | | | | |
| Program services | 1,345,003 | - | - | 1,345,003 | 1,400,812 | _ | _ | 1,400,812 | | |
| Management and general | 118,083 | - | - | 118,083 | 107,845 | - | - | 107,845 | | |
| Fundraising | 298,068 | - | _ | 298,068 | 229,399 | | _ | 229,399 | | |
| Total expenses | 1,761,154 | - | | 1,761,154 | 1,738,056 | | | 1,738,056 | | |
| INCREASE IN NET ASSETS | 449,928 | 2,076,391 | 6,250 | 2,532,569 | 60,078 | 81,104 | 12,500 | 153,682 | | |
| Net assets at beginning of year | 1,135,376 | 2,064,053 | 31,224 | 3,230,653 | 1,075,298 | 1,982,949 | 18,724 | 3,076,971 | | |
| Net assets at end of year | \$ 1,585,304 | \$ 4,140,444 | \$ 37,474 | \$ 5,763,222 | \$ 1,135,376 | \$ 2,064,053 | \$ 31,224 | \$ 3,230,653 | | |

STATEMENTS OF FUNCTIONAL EXPENSES

Year ended December 31,

| | 2017 | | | | 2016 | | | | |
|---------------------------------------|--------------|------------|-------------|--------------|--------------|------------|-------------|--------------|--|
| | | Management | | | | Management | | | |
| | Program | and | | | Program | and | | | |
| | services | general | Fundraising | Total | services | general | Fundraising | Total | |
| | | | | | | | | | |
| Salaries and stipends | \$ 545,151 | \$ 56,968 | \$ 149,052 | \$ 751,171 | \$ 564,155 | \$ 47,864 | \$ 122,388 | \$ 734,407 | |
| Employee benefits | 78,602 | 11,495 | 17,938 | 108,035 | 103,246 | 12,619 | 25,862 | 141,727 | |
| Payroll taxes | 66,622 | 3,578 | 10,664 | 80,864 | 71,529 | 3,022 | 9,508 | 84,059 | |
| Recruiting | 2,271 | - | - | 2,271 | 909 | 150 | 600 | 1,659 | |
| Professional fees | 90,787 | 21,454 | 86,536 | 198,777 | 33,903 | 23,352 | 37,434 | 94,689 | |
| Food and supplies | 174,868 | 1,237 | 5,042 | 181,147 | 273,579 | 2,821 | 4,969 | 281,369 | |
| Communication | 7,951 | 337 | 881 | 9,169 | 5,579 | 287 | 1,112 | 6,978 | |
| Postage | 3,828 | • | 4,174 | 8,002 | 5,916 | 141 | 4,714 | 10,771 | |
| Occupancy | 50,974 | 3,249 | 6,819 | 61,042 | 45,743 | 3,481 | 5,712 | 54,936 | |
| Transportation | 45,943 | 11 | 4,568 | 50,522 | 47,473 | 135 | 2,876 | 50,484 | |
| Conferences, conventions and meetings | 78 | 660 | 319 | 1,057 | 223 | - | 246 | 469 | |
| Dues and subscriptions | 725 | 709 | 415 | 1,849 | 3,641 | 600 | 648 | 4,889 | |
| Printing | 5,106 | - | 9,230 | 14,336 | 5,328 | - | 5,259 | 10,587 | |
| Individual assistance | 5,216 | - | - | 5,216 | 8,898 | 13 | - | 8,911 | |
| Insurance | 77,861 | - | - | 77,861 | 74,554 | - | - | 74,554 | |
| Repairs and maintenance | 24,336 | - | - | 24,336 | 34,583 | 217 | - | 34,800 | |
| Miscellaneous | 35,332 | 18,385 | 2,430 | 56,147 | 25,268 | 7,224 | 8,071 | 40,563 | |
| Depreciation | 129,352 | - | | 129,352 | 96,285 | 5,919 | - | 102,204 | |
| | | | | | | | | | |
| Total expenses | \$ 1,345,003 | \$ 118,083 | \$ 298,068 | \$ 1,761,154 | \$ 1,400,812 | \$ 107,845 | \$ 229,399 | \$ 1,738,056 | |

STATEMENTS OF CASH FLOWS

Year ended December 31,

| | | 2017 | | 2016 |
|---|----------|-------------|---|-----------|
| Increase (decrease) in cash and cash equivalents | | | - | |
| | | | | |
| Cash flows from operating activities | ø | 2.522.560 | ø | 152 (92 |
| Increase in net assets | \$ | 2,532,569 | \$ | 153,682 |
| Adjustments to reconcile increase in net assets | | | | |
| to net cash provided by operating activities | | 100.250 | | 100 004 |
| Depreciation | | 129,352 | | 102,204 |
| Realized and unrealized gain on investments | | (3,824) | | 506 |
| Loss on disposal of asset | | 3,328 | | 596 |
| Contributions restricted for long-term purposes | | (2,422,781) | | (148,600) |
| Contributions of property and equipment | | (44,752) | | (40,384) |
| Contributions of investments | | (750) | | (12,500) |
| (Increase) decrease in assets | | 00 7740 | | 10 500 |
| Contributions and grants receivable | | 89,740 | | 12,730 |
| Prepaid expenses | | 37,803 | | (44,727) |
| Inventories | | 3,119 | | 865 |
| Increase (decrease) in liabilities | | 100.070 | | 2 224 |
| Accounts payable | | 128,950 | | 2,984 |
| Accrued expenses | | 6,037 | | 1,599 |
| Deferred grant revenue | | 100,000 | | • |
| Net cash provided by operating activities | | 558,791 | | 28,449 |
| Cash flows from investing activities | | | | |
| Proceeds from sale of equipment | | 23,227 | | - |
| Purchase of property and equipment | | (440,366) | | (522,825) |
| Purchase of investments | | (25,949) | | (25,000) |
| Sales of investments | | 403 | *********** | 175,000 |
| Net cash used in investing activities | | (442,685) | | (372,825) |
| Cash flows from financing activities | | | | |
| Payments on long-term debt | | (8,473) | | - |
| Proceeds from contributions restricted for long-term purposes | | 1,778,124 | | 197,998 |
| | - | | *************************************** | |
| Net cash provided by financing activities | | 1,769,651 | | 197,998 |
| NET INCREASE (DECREASE) IN CASH | | | | |
| AND CASH EQUIVALENTS | | 1,885,757 | | (146,378) |
| AND CASH EQUIVALENTS | | 1,003,737 | | (140,570) |
| Cash and cash equivalents at beginning of year | terroren | 404,867 | ************************************** | 551,245 |
| Cash and cash equivalents at end of year | _\$_ | 2,290,624 | \$ | 404,867 |
| | | | | |
| Supplemental disclosures | | | | |
| Noncash investing and financing activities: | | | | |
| Equipment acquired through issuance of debt | | 56,488 | \$ | |

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – NATURE OF ENTITY

Sherwood Forest Camp, Inc. (the "Camp") is a not-for-profit charitable organization whose principal activities are to provide residential summer camps in which outdoor education and weekend retreats are offered to financially disadvantaged children and certain qualified families in the St. Louis metropolitan area. The Camp's largest individual source of revenue is through contributions from the United Way and other public support. Fundraisers are also held to generate revenues.

NOTE 2 – SUMMARY OF ACCOUNTING POLICIES

A summary of the significant accounting policies applied in the preparation of the financial statements follows.

Cash and Cash Equivalents

The Camp considers all liquid investments with original maturities of 90 days or less to be cash equivalents.

Investments

Investments in equity securities with readily determinable fair values and all debt securities are recorded at fair value with gains and losses reported in the statements of activities. Certificates of deposit are reported at amortized cost, which approximates fair value. Donated investments are recorded at market value at the date of donation and thereafter carried in conformity with the stated policy.

Contributions and Grants Receivable

The Camp provides an allowance for uncollectible contributions and grants receivable based on management's judgement, considering such factors as prior collection history, type of contribution, relationship with the donor, and other relevant factors.

Inventory

Inventories consist of non-perishable food, clothing, and supplies. Inventories are stated at the lower of cost or market. Costs are determined using the first-in, first-out (FIFO) method.

NOTES TO FINANCIAL STATEMENTS

Property and Equipment

Property and equipment are recorded at cost if purchased. Contributed property and equipment is recorded at fair value at the date of donation. Expenditures which extend the useful lives of the assets are capitalized, while maintenance and repairs are expensed. Depreciation of buildings and equipment is provided on a straight-line basis over their estimated useful lives as follows:

| | <u>Years</u> |
|----------------------------|--------------|
| Buildings and improvements | 20 |
| Land improvements | 15 |
| Equipment | 3 - 15 |

Contributions

Unconditional promises to give cash and other assets are accrued at estimated fair value at the date each promise is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported as an increase in unrestricted net assets. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions. Conditional promises to give are recognized when the conditions upon which they are given are substantially met.

The Camp recognizes the release of restrictions on contributions related to state tax credits awarded through the Neighborhood Assistance Program (NAP) administered by the Missouri Department of Economic Development that was restricted for capital purposes, generally over a five-year period.

In-Kind Contributions

Contributed services are recognized at fair value if the services create or enhance long-lived assets or require specialized skills and would need to be purchased if not donated. For the year ended December 31, 2017 and 2016, donated construction services were \$44,752 and \$49,874 respectively, and were recognized in the financial statements as contribution revenue.

The Camp also receives contributed services from a variety of unpaid volunteers assisting the Camp in its charitable programs and fundraising activities. However, these contributed services are not reflected in the financial statements because they do not meet the criteria for recognition.

The Camp receives contributions of furniture, clothing, equipment, and construction materials and recognizes support and revenue based on the contributions estimated fair value. Absent any explicit restrictions by the donor, the Camp reports the contribution of property and equipment as unrestricted support and revenue.

NOTES TO FINANCIAL STATEMENTS

Fair Value Measurements

The Camp uses a three tier hierarchy established by generally accepted accounting principles to prioritize the assumptions, referred to as inputs, used in valuation techniques to measure fair value. The three levels of the fair value hierarchy are described below:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets and liabilities in active markets that the Camp has the ability to access.

Level 2 - Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in inactive markets, or inputs other than quoted prices that are observable, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

Income Taxes

The Camp qualifies as a charitable organization as defined by Internal Revenue Code 501(c)(3), and, accordingly, it is exempt from Federal income taxes under Internal Revenue Code Section 501(a) and similar provisions of state law. The Camp files federal information returns. The information returns are generally subject to examination by the Internal Revenue Service and state taxing authorities for a period of three years from the date they are to be filed.

Functional Expenses

The costs of providing various programs and activities have been summarized on a functional basis in the statements of activities. Certain costs have been allocated among the program, management and general and fundraising categories based on the supporting services benefited.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

Reclassifications

Certain reclassifications have been made to the 2016 financial statements to conform to the 2017 financial statement presentation.

NOTES TO FINANCIAL STATEMENTS

NOTE 3 – INVESTMENTS

Investments consist of the following at December 31:

| | 2017 | 2016 | Fair value level |
|---|--------------------|--------------------|---------------------|
| Pooled investment - YouthBridge Oil and gas interest | \$ 67,619 9,000 | \$ 37,499 9,000 | 2 3 |
| | \$ 76,619 | \$ 46,499 | |

In accordance with Agency Fund Agreement, the pooled investment is the property of YouthBridge, but held in its corporate capacity for the designated purpose to benefit the Camp. Annual distributions may be made from the pooled investment up to 5% of the pooled investment balance. Distributions in excess of 5% are subject to the approval of the YouthBridge's Board of Directors.

NOTE 4 - CAPITAL CAMPAIGN CONTRIBUTIONS RECEIVABLE

Capital campaign contributions receivable consist of the following at December 31:

| | 2017 | 2016 | | |
|------------------------------------|--------------|------------|--|--|
| Due in less than one year | \$ 775,023 | \$ 189,288 | | |
| Due in one to five years | 423,065 | 344,375 | | |
| | 1,198,088 | 533,663 | | |
| Less discount to present value | (40,622) | (20,854) | | |
| Net unconditional promises to give | \$ 1,157,466 | \$ 512,809 | | |

NOTE 5 - CONDITIONAL CONTRIBUTIONS RECIEVABLE

The Camp has a \$500,000 grant conditioned upon completing certain facility improvements related to the Way More Than Camp capital campaign. Additionally, the Camp has a challenge grant in the amount of \$500,000 conditioned upon raising additional funds needed for the facility improvements. The Camp also has a \$90,000 grant conditioned upon the ongoing employment of a Program Manager for the Support for Success program. These contributions will be recognized as revenue when the respective conditions are met in future years.

NOTES TO FINANCIAL STATEMENTS

NOTE 6 – PROPERTY AND EQUIPMENT

Property and equipment consists of the following at December 31:

| | 2017 | 2016 |
|---------------------------------|--------------|--------------|
| Property and equipment, at cost | | |
| Land improvements | \$ 821,338 | \$ 816,454 |
| Buildings and improvements | 1,285,200 | 1,227,429 |
| Equipment | 596,559 | 580,682 |
| | 2,703,097 | 2,624,565 |
| Less accumulated depreciation | 1,283,366_ | 1,201,853 |
| | 1,419,731 | 1,422,712 |
| Land | 165,545 | 165,545 |
| Construction in progress | 562,320 | 173,640 |
| | | |
| Total property and equipment | \$ 2,147,596 | \$ 1,761,897 |

NOTE 7 – CONCENTRATION OF CREDIT RISK

The Camp maintains its cash balances in one financial institution. The balances may at times exceed federally insured limits. The Camp has not experienced any losses in cash accounts and believes it is not exposed to any significant credit risk on cash.

The Camp received 9% and 21% of its support and revenue from United Way during 2017 and 2016, respectively. The Camp's United Way allocation for 2018 is \$369,117.

NOTE 8 – LINE OF CREDIT

The Camp has a line of credit with Great Southern Bank that expires August 15, 2018 and provides for maximum borrowings of \$100,000. Interest on the revolving line of credit is payable monthly based on the prime rate with an interest rate floor of 3.5%. The line of credit is secured by all bank and investment accounts, inventory and equipment. There was no balance outstanding on the line of credit at December 31, 2017 and 2016.

NOTES TO FINANCIAL STATEMENTS

NOTE 9 – EQUIPMENT LOAN

In May 2017, the Camp obtained a loan in the amount of \$56,488 to finance the purchase of equipment. The interest rate on the loan is 0% per annum. Principal on the loan is payable monthly beginning June 2017 in the amount of \$941 through maturity in May 2022. The loan is secured by the equipment.

The annual requirements to amortize the loan as of December 31, 2017 are as follows:

| 2018 | \$ | 9,415 |
|------|------|--------|
| 2019 | | 11,298 |
| 2020 | | 11,298 |
| 2021 | | 11,298 |
| 2022 | | 4,706 |
| | | |
| | _\$_ | 48,015 |

NOTE 10 – RETIREMENT PLAN

The Camp has a defined contribution annuity plan that covers all eligible employees. The Camp contributes 8% of salaries for eligible employees. The Camp also matches employee deferrals up to 50% of the first 4% of eligible employee compensation. Full vesting occurs after three years of service. Retirement expense was \$42,587 and \$48,324 for the years ended December 31, 2017 and 2016, respectively.

NOTE 11 – NET ASSETS

Unrestricted net assets designated by the Camp's Board of Directors for specific purposes consist of the following at December 31:

| | 2017 | | | 2016 |
|---|------|-------------------------|----|-------------------------|
| Nature Center Homestead cabin Endowment | \$ | 10,000 500 41,270 | \$ | 10,000 500 17,499 |
| | \$ | 51,770 | \$ | 27,999 |

NOTES TO FINANCIAL STATEMENTS

Temporarily restricted net assets are subject to donor-imposed stipulations that will be met, either by actions of the Camp and/or the passage of time. Temporarily restricted net assets consist of the following at December 31:

| | 20 |)17 | 2016 |
|---------------------------------|--------|--------|-----------------|
| Restricted for purpose | | | |
| Youth Opportunity Program | \$ | 790 | \$ 183,448 |
| Neighborhood Assistance Program | 4 | 99,837 | _ |
| Endowment | | 1,572 | - |
| Reading program | | 2,958 | 8,009 |
| Arts | | 1,681 | - |
| STEM curriculum | | 16,868 | - |
| Leadership | | 10,000 | - |
| CIT salaries | | 10,000 | - |
| Program expansion | | 10,000 | 20,000 |
| Equipment | | 5,921 | 10,656 |
| Support for Success | | 94,936 | 50,000 |
| Capital campaign | 2,6 | 32,848 | 731,562 |
| Restricted for time | 8 | 53,033 | 1,060,378 |
| | \$ 4,1 | 40,444 | \$ 2,064,053 |

Temporarily restricted net assets include property and equipment subject to restriction of time of \$481,715 and \$651,347 for the years ended December 31, 2017 and 2016, respectively.

Permanently restricted net assets are subject to donor-imposed stipulations that they be maintained permanently and are included in the Camp's endowment.

NOTE 12 – ENDOWMENT

The Camp's endowment consists of donor-restricted funds and funds designated by the Board of Directors to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

NOTES TO FINANCIAL STATEMENTS

The Camp has interpreted the Missouri Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Camp classifies as permanently restricted net assets (a) the original value of the gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Camp in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Camp considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: the duration and preservation of the fund, the purposes of the donor-restricted endowment fund, general economic conditions, the possible effect of inflation and deflation, the expected total return from income and the appreciation of investment, other resources of the Camp, and the Camp's investment policies.

During the years ended December 31, 2017 and 2016, the Camp's endowment had the following activity:

| | _Uni | restricted | Temporarily Restricted | | Permanently Restricted | | Biomission | Total |
|------------------------------|---------------------------------|------------|--|-------|------------------------|--------|-------------------|--------|
| Balance at January 1, 2016 | \$ | - | \$ | - | \$ | 18,724 | \$ | 18,724 |
| Contributions | Elistatuteranavaria | 17,499 | William Control of the Control of th | - | G EASTON STREET | 12,500 | | 29,999 |
| Balance at December 31, 2016 | | 17,499 | | - | | 31,224 | | 48,723 |
| Contributions | | 21,000 | | - | | 6,250 | | 27,250 |
| Investment income | | 3,090 | | 1,572 | | - | | 4,662 |
| Appropriated for expenditure | E MESON METON MANAGEMENT | (319) | S | | | _ | foresentation | (319) |
| Balance at December 31, 2017 | \$ | 41,270 | \$ | 1,572 | \$ | 37,474 | \$ | 80,316 |

NOTES TO FINANCIAL STATEMENTS

Endowment net assets composition by type of fund as of December 31, 2017 is as follows:

| | | Unrestricted | | Temporarily Restricted | | manently estricted | Total | |
|--|----|--------------|----|------------------------|----|--------------------|---------------------|--|
| Board designated endowment Donor restricted endowment | \$ | 41,270 | \$ | 1,572 | \$ | 37,474 | \$ 41,270 39,046 | |
| | \$ | 41,270 | \$ | 1,572 | \$ | 37,474 | \$ 80,316 | |

Endowment net assets composition by type of fund as of December 31, 2016 is as follows:

| | | Unrestricted | | Temporarily Restricted | | Permanently Restricted | | Total | |
|--|----|--------------|----|------------------------|-----------|------------------------|----|------------------|--|
| Board designated endowment Donor restricted endowment | \$ | 17,499 | \$ | - - | \$ | - 31,224 | \$ | 17,499 31,224 | |
| | \$ | 17,499 | \$ | _ | \$ 3 | 31,224 | \$ | 48,723 | |

Investment Objective

The purpose of the endowment fund is to maximize the use of investment assets over time, and if required, provide a predictable contribution to the annual operating budget of the Camp. The primary investment objective is to produce an average annual total return of 4% to 8%. To achieve this, the Camp will make an investment recommendation based on the Camp's risk tolerance and long-term objective.

Spending Policy

In order to preserve the corpus of the endowment over the long term, the Camp shall decide annually whether or not to withdraw any portion of the investment income, including capital appreciation, of the endowment fund. Any annual distribution cannot exceed 5% of the balance of the endowment fund without approval of the Camp's Board of Directors as set forth below.

The Board may authorize distribution of endowment fund assets in excess of the annual distribution for extraordinary circumstances, under these two conditions:

1. The excess distributions must be approved by an affirmative vote by two-thirds of the Board and should be paid back to the endowment fund in a timely manner not to exceed a three-year term. This term may be extended by one additional three-year term with a two-thirds vote of the Board.

NOTES TO FINANCIAL STATEMENTS

2. The Board must implement an endowment marketing strategy to recoup those spent capital assets and to increase the net endowment total with new contributions.

Distributions in excess of 5% of the endowment fund balance must also be approved by YouthBridge's Board of Directors as described in Note 3.

NOTE 13 – SUBSEQUENT EVENTS

In preparing these financial statements, the Camp has evaluated events and transactions for potential recognition or disclosure through May 10, 2018, the date the financial statements were available to be issued.

In 2018, the Camp was notified by a grantor that the \$500,000 challenge grant disclosed in Note 5 has been met.

In 2018, the Camp executed construction contracts totaling \$3,898,867 for certain facility improvements related to the Way More Than Camp capital campaign. New Market Tax Credits totaling \$8,000,000 have been preliminarily reserved for the purpose of financing the expansion and renovation of the Camp.